



**Health Services**  
LOS ANGELES COUNTY

June 2, 2014

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TO: Each Supervisor

FROM: Mitchell H. Katz, M.D.   
Director

SUBJECT: **STATUS REPORT ON KEY INDICATORS OF  
PROGRESS, HOSPITAL OPERATIONS, AND OTHER  
ISSUES RELATED TO THE TRANSITION TO THE NEW  
LAC+USC MEDICAL CENTER – PROGRESS REPORT #100**

**Mitchell H. Katz, M.D.**  
Director

**Hal F. Yee, Jr., M.D., Ph.D.**  
Chief Medical Officer

**Christina R. Ghaly, M.D.**  
Deputy Director, Strategic Planning

This is to provide your Board with the monthly report on the status of transitioning to the new LAC+USC Medical Center (LAC+USC). This report is the full monthly operational report with trends to include the month of April 2014.

**Census Trending** (ADC includes Psychiatric & Newborn Patients)

The Average Daily Census (ADC) for the month of March was 528 out of 676 licensed beds, an estimated 76% utilization rate (78% occupancy). The census for Medical/Surgical units was an estimated 85% utilization rate (87% occupancy) for April 2014.

**Emergency Department (ED) Indicators**

The attachment demonstrates an increase in the average daily census (ADC) in comparison to March 2014. The ED boarding times, ED wait times, and the rate of patients who left without being seen (LWBS) were stable. There was decrease in the number of patients transferred out for this period. The Dangerously Overcrowding Level Comparison for April 2014 was 2.8% compared to 0.5% in March 2014.

If you have any questions or need additional information, please contact me or Dan Castillo, LAC+USC Chief Executive Officer, at (323) 409-2800.

DC:ab

Attachment

c: Chief Executive Office  
County Counsel  
Executive Office, Board of Supervisors

313 N. Figueroa Street, Suite 912  
Los Angeles, CA 90012

Tel: (213) 240-8101  
Fax: (213) 481-0503

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health care to Los Angeles County  
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**LAC+USC Medical Center**  
Operational Monitoring Report  
Reporting Period: April 2014

| Indicator   | Definition   | Data   | Comments |     |         |     |         |     |          |     |          |     |         |     |          |     |         |     |         |     |         |     |         |     |         |     |         |     |         |     |         |     |         |     |         |     |         |     |          |     |         |     |         |     |         |     |         |     |         |     |         |     |         |     |  |
|---|--|--|----------|-----|---------|-----|---------|-----|----------|-----|----------|-----|---------|-----|----------|-----|---------|-----|---------|-----|---------|-----|---------|-----|---------|-----|---------|-----|---------|-----|---------|-----|---------|-----|---------|-----|---------|-----|----------|-----|---------|-----|---------|-----|---------|-----|---------|-----|---------|-----|---------|-----|---------|-----|--|
| Indicator #1 – Trends in Average Daily Census and Hospital Operations Metrics |  |  |          |     |         |     |         |     |          |     |          |     |         |     |          |     |         |     |         |     |         |     |         |     |         |     |         |     |         |     |         |     |         |     |         |     |         |     |          |     |         |     |         |     |         |     |         |     |         |     |         |     |         |     |  |
| 1a.<br><br>Average<br>Daily<br>Census<br>(ADC)                                | <p><b>ADC:</b><br/>A measure of the total number of inpatients occupying licensed beds on a daily basis reported as the arithmetic mean.</p> <p><b>Calculation:</b><br/>Total number of admitted inpatients at 12:00 AM midnight daily, summed over the month and divided by the total number of days in the month.</p> <p><b>Source of Data:</b><br/>Affinity</p> | <p style="text-align: center;"><b>ADC</b></p> <table><thead><tr><th>Month</th><th>ADC</th></tr></thead><tbody><tr><td>Apr '12</td><td>561</td></tr><tr><td>May '12</td><td>558</td></tr><tr><td>June '12</td><td>547</td></tr><tr><td>July '12</td><td>573</td></tr><tr><td>Aug '12</td><td>576</td></tr><tr><td>Sept '12</td><td>585</td></tr><tr><td>Oct '12</td><td>572</td></tr><tr><td>Nov '12</td><td>534</td></tr><tr><td>Dec '12</td><td>537</td></tr><tr><td>Jan '13</td><td>573</td></tr><tr><td>Feb '13</td><td>563</td></tr><tr><td>Mar '13</td><td>545</td></tr><tr><td>Apr '13</td><td>542</td></tr><tr><td>May '13</td><td>525</td></tr><tr><td>Jun '13</td><td>504</td></tr><tr><td>Jul '13</td><td>529</td></tr><tr><td>Aug '13</td><td>550</td></tr><tr><td>Sept '13</td><td>569</td></tr><tr><td>Oct '13</td><td>543</td></tr><tr><td>Nov '13</td><td>538</td></tr><tr><td>Dec '13</td><td>536</td></tr><tr><td>Jan '14</td><td>553</td></tr><tr><td>Feb '14</td><td>555</td></tr><tr><td>Mar '14</td><td>517</td></tr><tr><td>Apr '14</td><td>528</td></tr></tbody></table> <p>Note: Average Daily Census number reported includes Medical Center + Psych + Newborns Census.</p> | Month    | ADC | Apr '12 | 561 | May '12 | 558 | June '12 | 547 | July '12 | 573 | Aug '12 | 576 | Sept '12 | 585 | Oct '12 | 572 | Nov '12 | 534 | Dec '12 | 537 | Jan '13 | 573 | Feb '13 | 563 | Mar '13 | 545 | Apr '13 | 542 | May '13 | 525 | Jun '13 | 504 | Jul '13 | 529 | Aug '13 | 550 | Sept '13 | 569 | Oct '13 | 543 | Nov '13 | 538 | Dec '13 | 536 | Jan '14 | 553 | Feb '14 | 555 | Mar '14 | 517 | Apr '14 | 528 | <p>ADC provided as background information.</p> <p>hs depict data from April 2012 to present.</p> |
| Month   | ADC  |  |          |     |         |     |         |     |          |     |          |     |         |     |          |     |         |     |         |     |         |     |         |     |         |     |         |     |         |     |         |     |         |     |         |     |         |     |          |     |         |     |         |     |         |     |         |     |         |     |         |     |         |     |  |
| Apr '12   | 561  |  |          |     |         |     |         |     |          |     |          |     |         |     |          |     |         |     |         |     |         |     |         |     |         |     |         |     |         |     |         |     |         |     |         |     |         |     |          |     |         |     |         |     |         |     |         |     |         |     |         |     |         |     |  |
| May '12   | 558  |  |          |     |         |     |         |     |          |     |          |     |         |     |          |     |         |     |         |     |         |     |         |     |         |     |         |     |         |     |         |     |         |     |         |     |         |     |          |     |         |     |         |     |         |     |         |     |         |     |         |     |         |     |  |
| June '12  | 547  |  |          |     |         |     |         |     |          |     |          |     |         |     |          |     |         |     |         |     |         |     |         |     |         |     |         |     |         |     |         |     |         |     |         |     |         |     |          |     |         |     |         |     |         |     |         |     |         |     |         |     |         |     |  |
| July '12  | 573  |  |          |     |         |     |         |     |          |     |          |     |         |     |          |     |         |     |         |     |         |     |         |     |         |     |         |     |         |     |         |     |         |     |         |     |         |     |          |     |         |     |         |     |         |     |         |     |         |     |         |     |         |     |  |
| Aug '12   | 576  |  |          |     |         |     |         |     |          |     |          |     |         |     |          |     |         |     |         |     |         |     |         |     |         |     |         |     |         |     |         |     |         |     |         |     |         |     |          |     |         |     |         |     |         |     |         |     |         |     |         |     |         |     |  |
| Sept '12  | 585  |  |          |     |         |     |         |     |          |     |          |     |         |     |          |     |         |     |         |     |         |     |         |     |         |     |         |     |         |     |         |     |         |     |         |     |         |     |          |     |         |     |         |     |         |     |         |     |         |     |         |     |         |     |  |
| Oct '12   | 572  |  |          |     |         |     |         |     |          |     |          |     |         |     |          |     |         |     |         |     |         |     |         |     |         |     |         |     |         |     |         |     |         |     |         |     |         |     |          |     |         |     |         |     |         |     |         |     |         |     |         |     |         |     |  |
| Nov '12   | 534  |  |          |     |         |     |         |     |          |     |          |     |         |     |          |     |         |     |         |     |         |     |         |     |         |     |         |     |         |     |         |     |         |     |         |     |         |     |          |     |         |     |         |     |         |     |         |     |         |     |         |     |         |     |  |
| Dec '12   | 537  |  |          |     |         |     |         |     |          |     |          |     |         |     |          |     |         |     |         |     |         |     |         |     |         |     |         |     |         |     |         |     |         |     |         |     |         |     |          |     |         |     |         |     |         |     |         |     |         |     |         |     |         |     |  |
| Jan '13   | 573  |  |          |     |         |     |         |     |          |     |          |     |         |     |          |     |         |     |         |     |         |     |         |     |         |     |         |     |         |     |         |     |         |     |         |     |         |     |          |     |         |     |         |     |         |     |         |     |         |     |         |     |         |     |  |
| Feb '13   | 563  |  |          |     |         |     |         |     |          |     |          |     |         |     |          |     |         |     |         |     |         |     |         |     |         |     |         |     |         |     |         |     |         |     |         |     |         |     |          |     |         |     |         |     |         |     |         |     |         |     |         |     |         |     |  |
| Mar '13   | 545  |  |          |     |         |     |         |     |          |     |          |     |         |     |          |     |         |     |         |     |         |     |         |     |         |     |         |     |         |     |         |     |         |     |         |     |         |     |          |     |         |     |         |     |         |     |         |     |         |     |         |     |         |     |  |
| Apr '13   | 542  |  |          |     |         |     |         |     |          |     |          |     |         |     |          |     |         |     |         |     |         |     |         |     |         |     |         |     |         |     |         |     |         |     |         |     |         |     |          |     |         |     |         |     |         |     |         |     |         |     |         |     |         |     |  |
| May '13   | 525  |  |          |     |         |     |         |     |          |     |          |     |         |     |          |     |         |     |         |     |         |     |         |     |         |     |         |     |         |     |         |     |         |     |         |     |         |     |          |     |         |     |         |     |         |     |         |     |         |     |         |     |         |     |  |
| Jun '13   | 504  |  |          |     |         |     |         |     |          |     |          |     |         |     |          |     |         |     |         |     |         |     |         |     |         |     |         |     |         |     |         |     |         |     |         |     |         |     |          |     |         |     |         |     |         |     |         |     |         |     |         |     |         |     |  |
| Jul '13   | 529  |  |          |     |         |     |         |     |          |     |          |     |         |     |          |     |         |     |         |     |         |     |         |     |         |     |         |     |         |     |         |     |         |     |         |     |         |     |          |     |         |     |         |     |         |     |         |     |         |     |         |     |         |     |  |
| Aug '13   | 550  |  |          |     |         |     |         |     |          |     |          |     |         |     |          |     |         |     |         |     |         |     |         |     |         |     |         |     |         |     |         |     |         |     |         |     |         |     |          |     |         |     |         |     |         |     |         |     |         |     |         |     |         |     |  |
| Sept '13  | 569  |  |          |     |         |     |         |     |          |     |          |     |         |     |          |     |         |     |         |     |         |     |         |     |         |     |         |     |         |     |         |     |         |     |         |     |         |     |          |     |         |     |         |     |         |     |         |     |         |     |         |     |         |     |  |
| Oct '13   | 543  |  |          |     |         |     |         |     |          |     |          |     |         |     |          |     |         |     |         |     |         |     |         |     |         |     |         |     |         |     |         |     |         |     |         |     |         |     |          |     |         |     |         |     |         |     |         |     |         |     |         |     |         |     |  |
| Nov '13   | 538  |  |          |     |         |     |         |     |          |     |          |     |         |     |          |     |         |     |         |     |         |     |         |     |         |     |         |     |         |     |         |     |         |     |         |     |         |     |          |     |         |     |         |     |         |     |         |     |         |     |         |     |         |     |  |
| Dec '13   | 536  |  |          |     |         |     |         |     |          |     |          |     |         |     |          |     |         |     |         |     |         |     |         |     |         |     |         |     |         |     |         |     |         |     |         |     |         |     |          |     |         |     |         |     |         |     |         |     |         |     |         |     |         |     |  |
| Jan '14   | 553  |  |          |     |         |     |         |     |          |     |          |     |         |     |          |     |         |     |         |     |         |     |         |     |         |     |         |     |         |     |         |     |         |     |         |     |         |     |          |     |         |     |         |     |         |     |         |     |         |     |         |     |         |     |  |
| Feb '14   | 555  |  |          |     |         |     |         |     |          |     |          |     |         |     |          |     |         |     |         |     |         |     |         |     |         |     |         |     |         |     |         |     |         |     |         |     |         |     |          |     |         |     |         |     |         |     |         |     |         |     |         |     |         |     |  |
| Mar '14   | 517  |  |          |     |         |     |         |     |          |     |          |     |         |     |          |     |         |     |         |     |         |     |         |     |         |     |         |     |         |     |         |     |         |     |         |     |         |     |          |     |         |     |         |     |         |     |         |     |         |     |         |     |         |     |  |
| Apr '14   | 528  |  |          |     |         |     |         |     |          |     |          |     |         |     |          |     |         |     |         |     |         |     |         |     |         |     |         |     |         |     |         |     |         |     |         |     |         |     |          |     |         |     |         |     |         |     |         |     |         |     |         |     |         |     |  |

**LAC+USC Medical Center**  
Operational Monitoring Report  
Reporting Period: April 2014

**Indicator #1 – Trends in Average Daily Census and Hospital Operations Metrics**

**1b.  
Occupancy  
Rate  
LAC+USC  
Medical  
Center**

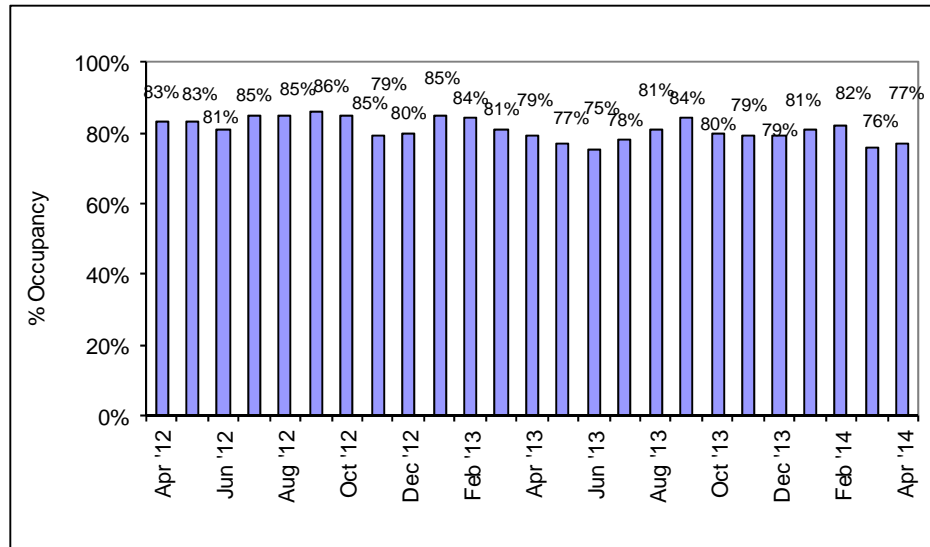
**Definition:**  
A measure of the usage of the licensed beds during the reporting period that is derived by dividing the patient days in the reporting period by the licensed bed days in the reporting period.

**Calculation:**  
The total number of admitted inpatients at 12:00 AM midnight, including women in labor, may include normal newborns and psychiatric inpatients divided by licensed or budgeted beds.

**Source of Data:**  
Affinity

**Target:**  
95%

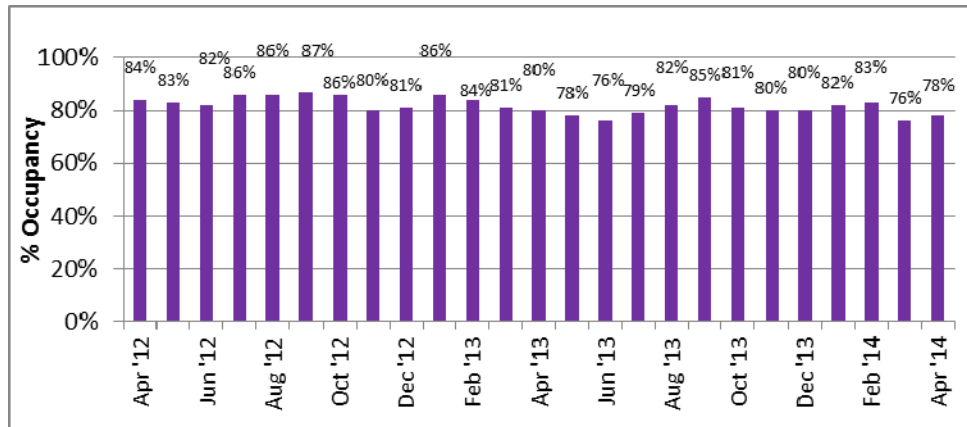
Medical Center Licensed Occupancy Rate (excluding Newborns) = **Med Center Census – Newborns / 600**



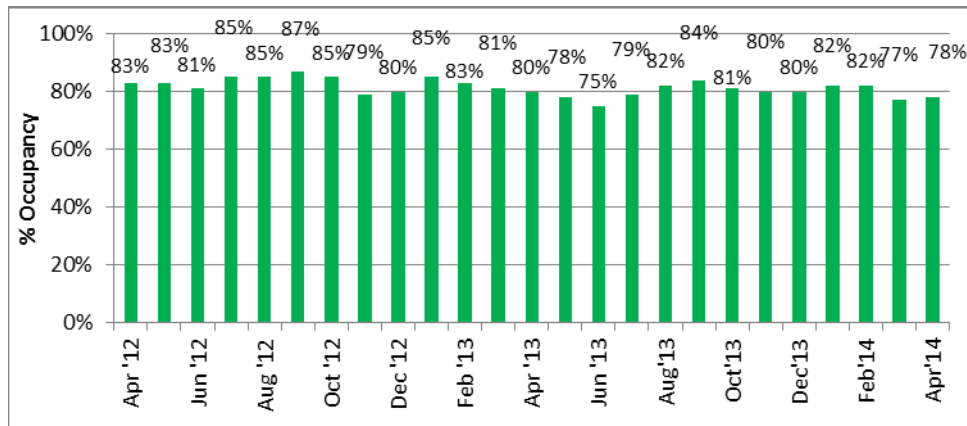
For comparison, occupancy rates reported in the old facility were reported including newborns and were based on budgeted beds.

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Medical Center Licensed Occupancy Rate (including Newborns) =  
**Med Center Census / 600**



Medical Center Budgeted Occupancy = **Med Center Census + Newborns + Psych Hospital Census / 676**



Medical Center = New Facility + Psychiatric Hospital

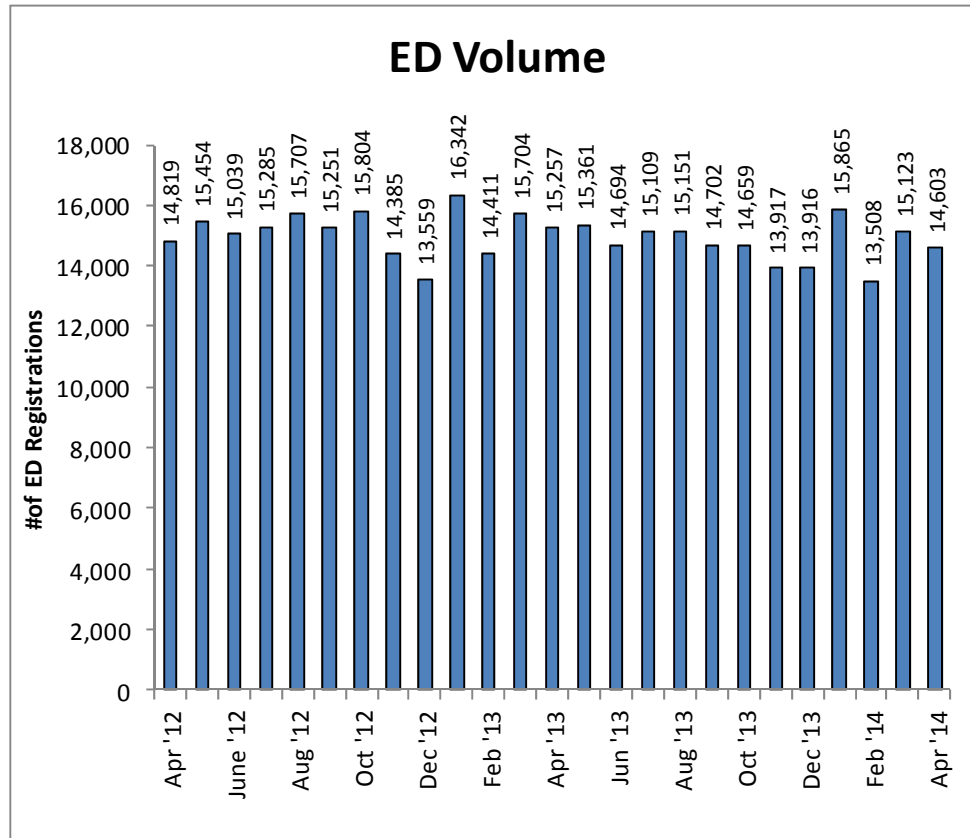
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**Indicator #2 - Emergency Department Metrics**

**2a.**  
**ED**  
**Volume**

**ED Volume:**  
Measured by total  
number of  
Emergency  
Department patient  
registrations.

**Source of Data:**  
Affinity



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**2b.  
Median  
Emergency  
Department  
Boarding  
Time  
(EDBT)**

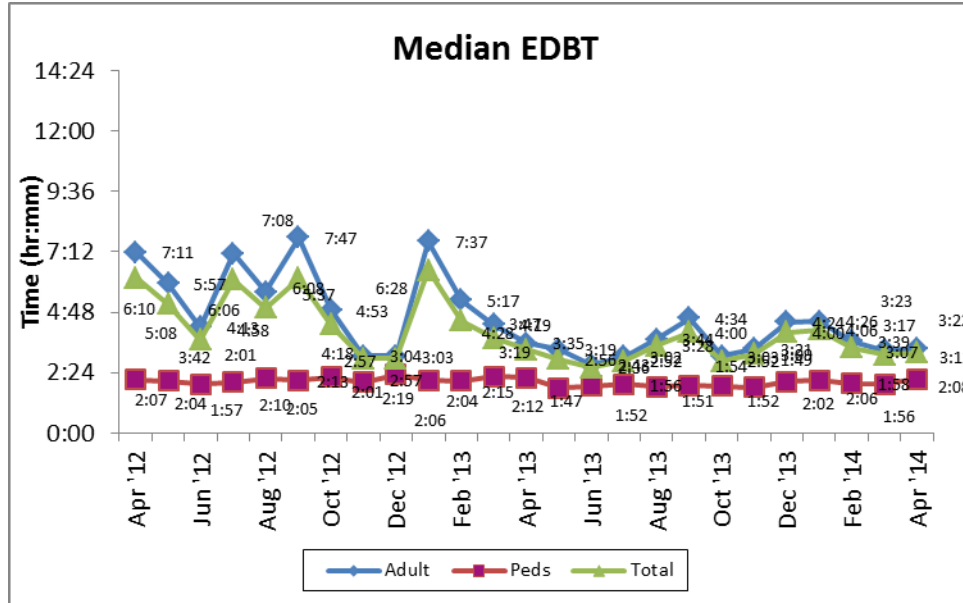
**\*Harris  
Rodde  
Indicator**

**Boarding Time:**  
Time from MD Admit time (effective date and time of pre-admit) to time the patient actually leaves the ED en route to assigned bed (effective date and time of the ED disposition).

**Calculation:**  
The middle value in the set of individual boarding times for the month arranged in increasing order. If there is an even number of values, then the median is the average of the middle two values.

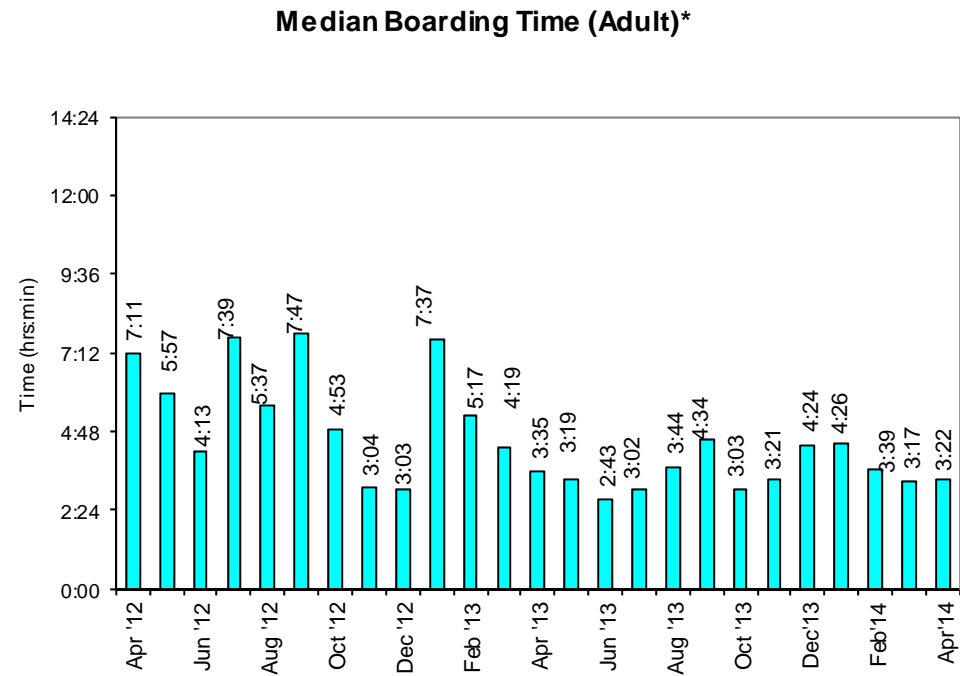
**Source of Data:**  
Affinity

**Target:**  
Less than 7 hours.



April '14 data is preliminary data

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April '14 data is preliminary data

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**Indicator #2 - Emergency Department Metrics**

**2c.**

**ED Wait Time**

**ED Wait Time:**

Measured from time patient is triaged to time patient is either admitted or discharged reported as an arithmetic mean.

**Definition:**

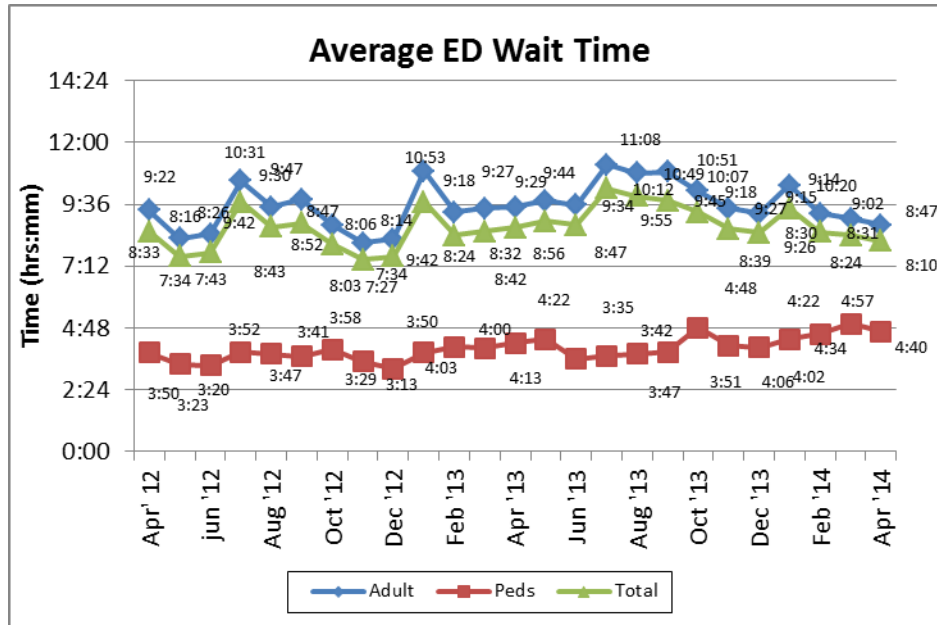
Sum of all wait time values during the monthly reporting period divided by the total number of values.

**Source of Data:**

Affinity

**Target:**

No target value.  
Lower numbers are better.



**Adult Wait Time :** \*Excludes Psych, Pediatric, Observation Unit, and Jail patients

**Total ED Wait time:** \*Excludes Psych, Observation Unit, and Jail patients

April '14 data is preliminary data



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**Indicator #2 - Emergency Department Metrics**

**2d.  
Left  
Without  
Being  
Seen  
(LWBS)**

**\*Harris  
Rodde  
Indicator**

**LWBS:**

The total number of patients who left the ED without being seen by a physician reported as a percentage of all ED visits.

**Calculation:**

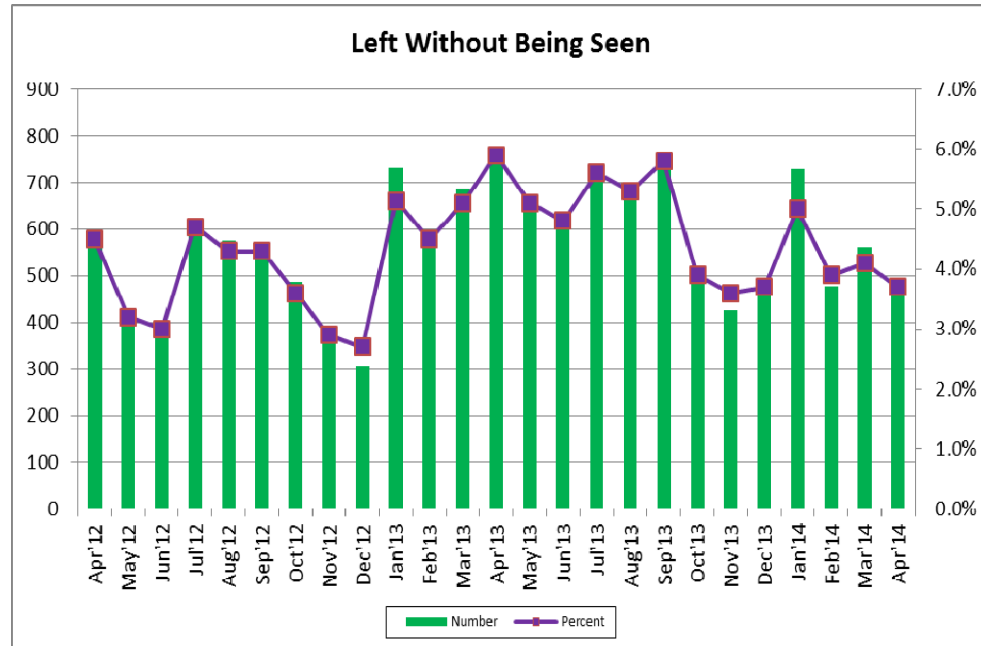
The total number of patients who left the ED without being seen divided by the total number of ED patient visits on a monthly basis.

**Source of Data:**

Affinity

**Target:**

No target value.  
Lower numbers are better.



April '14 data is preliminary data

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**Indicator #2 - Emergency Department Metrics**

**2e.  
ED  
Diversion**

**ED Diversion:**

A percentage measure of the time the ED diverts ambulance traffic away from the ED, reported as a function of the reason for diversion on a monthly basis.

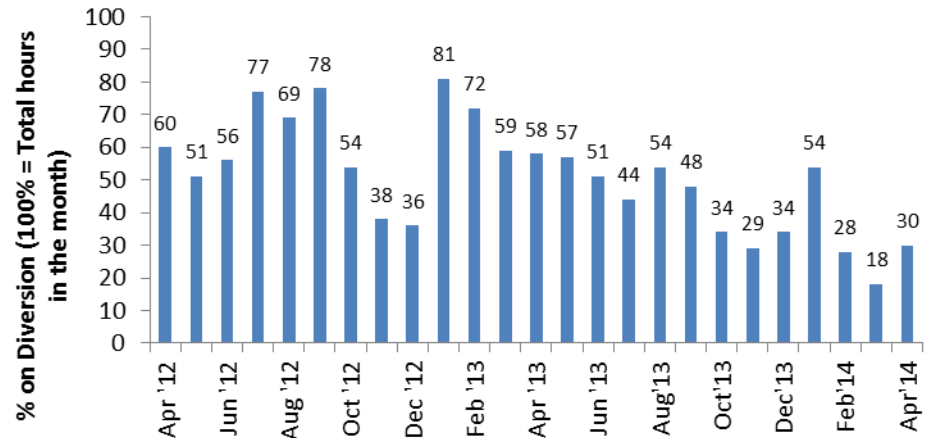
**Calculation:**

The total number of hours of ED diversion for a specific reason divided by the total number of available hours in a month.

**Source of Data:**

ReddiNet

**Diversion of ALS Units due to ED Saturation**

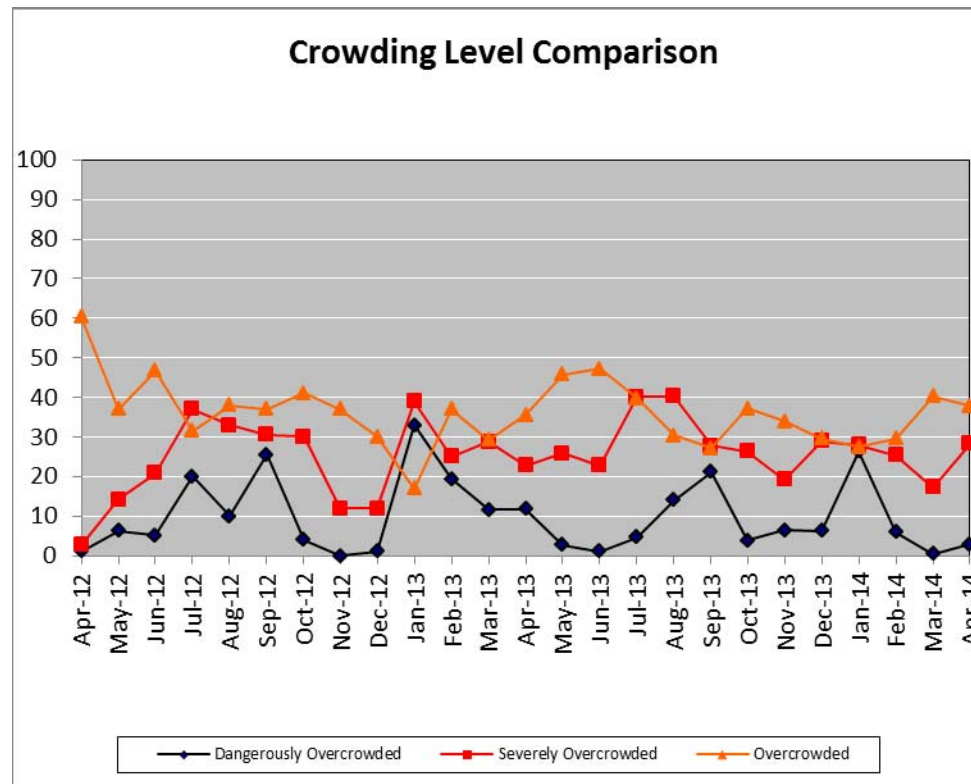


**Key points:**

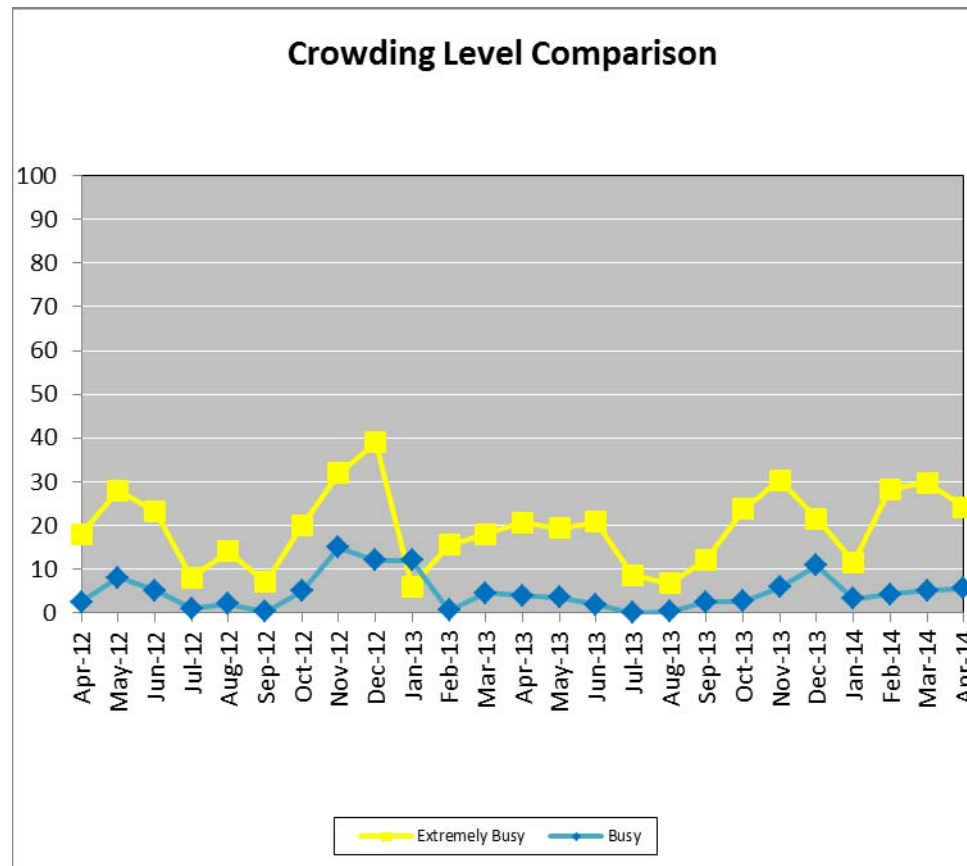
-- Diversion is for paramedic runs only; Basic Life Support ambulances still arrive.  
-- When diversion is requested but all hospitals in the area are on diversion, patients go to the closest hospital. Therefore, ambulances often arrive while "on diversion".

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**2f.  
Surge  
Report**



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**Indicator #3 – Trends for Patient Diversions and Transfers & #4 – Transfers to Rancho Los Amigos National Rehabilitation Center Metrics**

**3. & 4.  
Rancho  
Los  
Amigos  
National  
Rehab-  
ilitation  
Center  
(RLANRC)  
Transfers**

**Transfers:**  
The volume of patients transferred to RLANRC for acute hospitalization from the Emergency Department and from Inpatient Units.

**Data Source:**  
Manual record keeping.

Cancelled category includes patients whose condition changed leading to higher level of care or discharge home.

**Month of April '14**

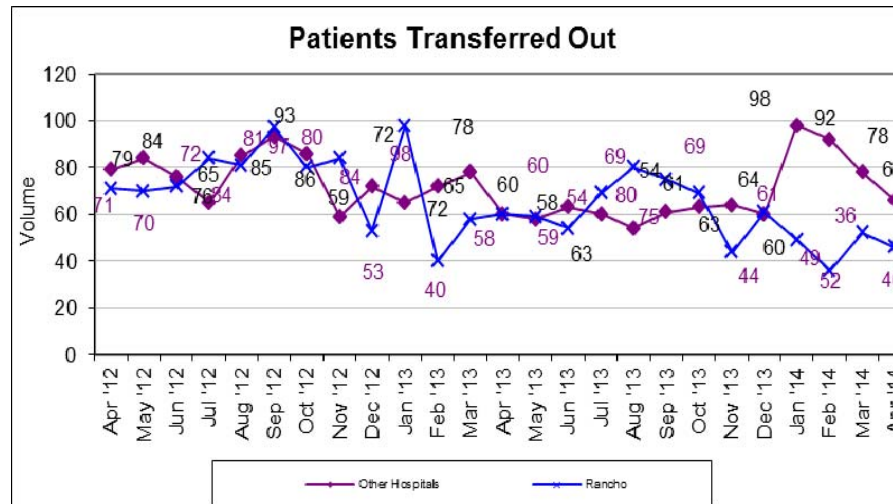
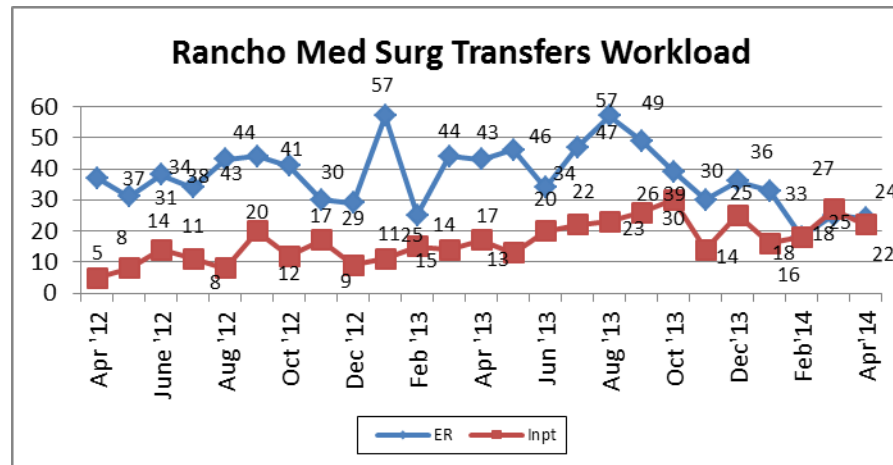
**Referrals from ER:**

|                                       | Med/Surg | Acute Stroke | Total |
|---------------------------------------|----------|--------------|-------|
| # Met transfer criteria               | 2        | NA           | -     |
| # Referred to RLANRC                  | 2        | 22           | 24    |
| # Transfers                           | 2        | 22           | 24    |
| # Denied                              | 0        | NA           | -     |
| # Cancelled                           | 0        | NA           | -     |
| # Patients Refused of Those Cancelled | 0        | NA           | -     |

**Referrals from Inpatients:**

|                                       | Med/Surg | Acute Stroke | Total |
|---------------------------------------|----------|--------------|-------|
| # Met transfer criteria               | 24       | NA           | -     |
| # Referred to RLANRC                  | 24       | 1            | 25    |
| # Transfers                           | 21       | 1            | 22    |
| # Denied                              | 1        | NA           | -     |
| # Cancelled                           | 2        | NA           | -     |
| # Patients Refused of Those Cancelled | 0        | NA           | -     |
| Other /Pending                        | 0        | NA           | -     |

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\* Other hospitals = Silver Lake (0), Managed Care Repatriation (66)

Data was revised to reflect total # of patients (including stroke patients) referred to Rancho Los Amigos National Rehabilitation Center

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**Indicator #5 – Harris Rodde Indicators**

5.

**Average Length of Stay (ALOS)**

**\*Harris Rodde Indicator**

**LOS:**

The difference between discharge date and the admission date or 1 if the 2 dates are the same.

**Total LOS:**

**Calculation:**

ALOS is the arithmetic mean calculated by dividing the Total LOS by the Total # of discharges in the monthly reporting period, rounded off to one decimal place.

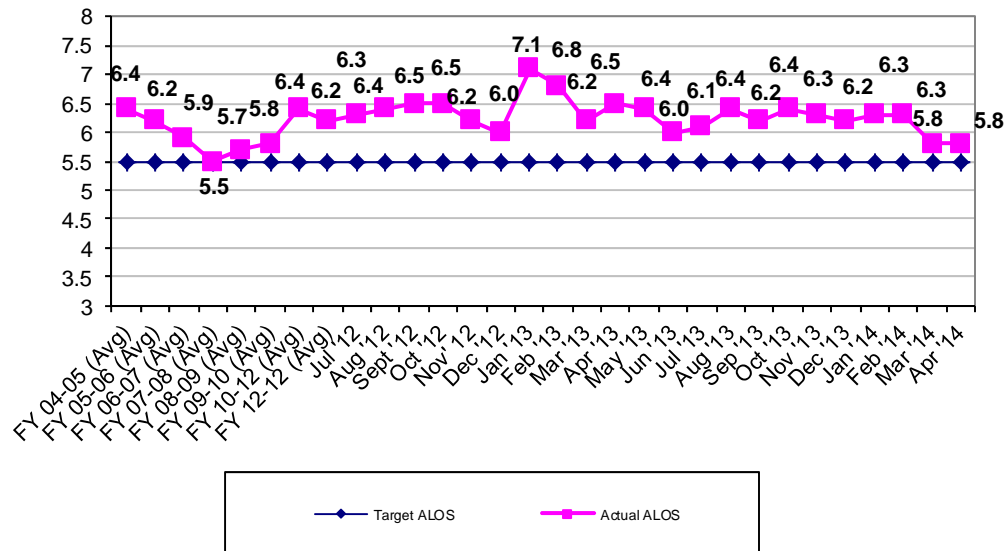
**Source of Data:**

Affinity

**Target:** <5.5 days

**\*Medical Center (New Facility + Psychiatric Hospital) ALOS - Preliminary data pending Auditor-Controller validation**

**Average Length of Stay**



The increasing length of stay observed in January and February 2013 is largely attributed to the discharge of several patients with extended lengths of stay. In April 2014, this includes 4 patients who were discharged with LOS > 100. Without the effect of these 4 patients, ALOS would have been 5.6 rather than 5.8.

\*As of July 2010 with the consolidation of Ingleside and Hawkins, all psychiatric services are now included.

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| Indicator #6 – Pediatric Metrics   |   |        |                |                     |                |                               |
|--|---|--------|----------------|---------------------|----------------|-------------------------------|
| <b>6.</b><br><br><b>Pediatric Bed Census and Occupancy (%)</b><br><br><b>Pediatric ICU (PICU)</b><br><br><b>Neonatal ICU (NICU)</b><br><br><b>Pediatric Unit Adolescent Unit</b> | <b>Census:</b><br>The total number admitted pediatric inpatients at 12:00 AM midnight of a designated pediatric ward.<br><br><b>Occupancy:</b><br>The total number of admitted pediatric inpatients divided by the total number of licensed beds on that unit and reported as a percentage.<br><br><b>Source of Data:</b><br>Affinity | Date   | NICU (40 Beds) | Peds Ward (25 Beds) | PICU (10 Beds) | Med/Surg Adolescent (20 Beds) |
|  |   | Jan-11 | 55%            | 60%                 | 70%            | 70%                           |
|  |   | Feb-11 | 57%            | 68%                 | 80%            | 80%                           |
|  |   | Mar-11 | 57%            | 60%                 | 70%            | 75%                           |
|  |   | Apr-11 | 55%            | 64%                 | 50%            | 75%                           |
|  |   | May-11 | 57%            | 56%                 | 50%            | 80%                           |
|  |   | Jun-11 | 70%            | 52%                 | 60%            | 75%                           |
|  |   | Jul-11 | 58%            | 44%                 | 50%            | 70%                           |
|  |   | Aug-11 | 58%            | 44%                 | 40%            | 75%                           |
|  |   | Sep-11 | 58%            | 40%                 | 50%            | 75%                           |
|  |   | Oct-11 | 55%            | 52%                 | 60%            | 70%                           |
|  |   | Nov-11 | 62%            | 60%                 | 70%            | 75%                           |
|  |   | Dec-11 | 65%            | 40%                 | 60%            | 70%                           |
|  |   | Jan-12 | 60%            | 52%                 | 60%            | 75%                           |
|  |   | Feb-12 | 55%            | 56%                 | 60%            | 70%                           |
|  |   | Mar-12 | 55%            | 64%                 | 50%            | 75%                           |
|  |   | Apr-12 | 53%            | 48%                 | 50%            | 65%                           |
|  |   | May-12 | 42%            | 40%                 | 50%            | 70%                           |
|  |   | Jun-12 | 38%            | 44%                 | 50%            | 60%                           |
|  |   | Jul-12 | 45%            | 48%                 | 60%            | 80%                           |
|  |   | Aug-12 | 57%            | 48%                 | 50%            | 75%                           |
|  |   | Sep-12 | 63%            | 56%                 | 50%            | 80%                           |
|  |   | Oct-12 | 58%            | 64%                 | 60%            | 70%                           |
|  |   | Nov-12 | 63%            | 44%                 | 50%            | 45%                           |
|  |   | Dec-12 | 73%            | 36%                 | 60%            | 50%                           |
|  |   | Jan-13 | 63%            | 48%                 | 70%            | 70%                           |
|  |   | Feb-13 | 50%            | 48%                 | 70%            | 75%                           |
|  |   | Mar-13 | 53%            | 44%                 | 60%            | 75%                           |



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| <b>Date</b>   | <b>NICU (40 Beds)</b> | <b>Peds Ward (25 Beds)</b> | <b>PICU (10 Beds)</b> | <b>Med/Surg Adolescent (20 Beds)</b> |
|---------------|-----------------------|----------------------------|-----------------------|--------------------------------------|
| <b>Apr-13</b> | 53%                   | 40%                        | 50%                   | 55%                                  |
| <b>May-13</b> | 43%                   | 44%                        | 60%                   | 45%                                  |
| <b>Jun-13</b> | 48%                   | 48%                        | 50%                   | 35%                                  |
| <b>Jul-13</b> | 48%                   | 32%                        | 50%                   | 60%                                  |
| <b>Aug-13</b> | 45%                   | 40%                        | 40%                   | 75%                                  |
| <b>Sep-13</b> | 48%                   | 48%                        | 40%                   | 80%                                  |
| <b>Oct-13</b> | 53%                   | 44%                        | 40%                   | 55%                                  |
| <b>Nov-13</b> | 43%                   | 32%                        | 50%                   | 60%                                  |
| <b>Dec-13</b> | 40%                   | 44%                        | 40%                   | 60%                                  |
| <b>Jan-14</b> | 45%                   | 40%                        | 50%                   | 75%                                  |
| <b>Feb-14</b> | 53%                   | 48%                        | 40%                   | 60%                                  |
| <b>Mar-14</b> | 43%                   | 44%                        | 50%                   | 45%                                  |
| <b>Apr-14</b> | 38%                   | 36%                        | 40%                   | 50%                                  |

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**Indicator #7 – Med Surg / ICU / OB/GYN Metrics**

**7.**  
**Med Surg / ICU  
Bed Census  
and Occupancy  
(%)**

**Medical  
Surgical Unit  
(Med Surg)**

**Jail Unit (Jail)**

**ICUs (Excluding  
Burn ICUs)**

**OB/GYN Unit  
(Med Surg)**

**Census:**

The total number  
admitted inpatients at  
12:00 AM midnight of a  
designated ward.

**Occupancy:**

The total number of  
admitted inpatients  
divided by the total  
number of licensed  
beds on that unit and  
reported as a  
percentage.

**Source of Data:**  
Affinity

| Date   | Med Surg<br>(309 beds) | Jail<br>(24 Beds) | ICUs<br>(120<br>Beds) | Burn*<br>(20 Beds) | OB/GYN<br>(Med<br>Surg)<br>(32 beds) |
|--------|------------------------|-------------------|-----------------------|--------------------|--------------------------------------|
| Nov-12 | 87%                    | 83%               | 83.5 %                | 51%                | 87%                                  |
| Dec-12 | 88%                    | 71%               | 83%                   | 44%                | 83%                                  |
| Jan-13 | 95%                    | 73%               | 85%                   | 55%                | 98%                                  |
| Feb-13 | 93%                    | 59%               | 87%                   | 61%                | 95%                                  |
| Mar-13 | 91%                    | 62%               | 82%                   | 47%                | 93%                                  |
| Apr-13 | 88%                    | 82%               | 85%                   | 57%                | 99%                                  |
| May-13 | 88%                    | 66%               | 82%                   | 57%                | 90%                                  |
| Jun-13 | 82%                    | 71%               | 80%                   | 60%                | 81%                                  |
| Jul-13 | 88%                    | 79%               | 82%                   | 42%                | 88%                                  |
| Aug-13 | 93%                    | 79%               | 83%                   | 44%                | 91%                                  |
| Sep-13 | 95%                    | 83%               | 83%                   | 50%                | 100%                                 |
| Oct-13 | 91%                    | 72%               | 78%                   | 59%                | 95%                                  |
| Nov-13 | 91%                    | 66%               | 82%                   | 67%                | 83%                                  |
| Dec-13 | 90%                    | 73%               | 80%                   | 60%                | 83%                                  |
| Jan-14 | 92%                    | 72%               | 86%                   | 45%                | 93%                                  |
| Feb-14 | 91%                    | 79%               | 85%                   | 53%                | 96%                                  |
| Mar-14 | 87%                    | 75%               | 77%                   | 49%                | 73%                                  |
| Apr-14 | 87%                    | 85%               | 83%                   | 65%                | 87%                                  |

\* Burn= Both ward (10) and ICUs (10)